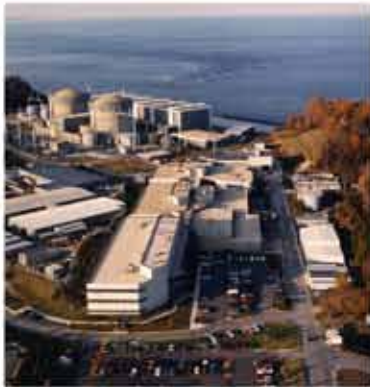


Calvert County, Maryland  
**Progress Report 2010**

2006-2010 Board of County Commissioners





## Calvert County Snapshot



Land area:	213 square miles
Shoreline:	143 miles
Population:	90,000
Median* age:	37 years old
Population under age 21:	28.7 percent
Households:	31,031
Median* household income:	\$92,152
Median* home sale price:	\$289,500

*Source: 2009 figures; Calvert County Department  
of Planning and Zoning, Claritas, MRIS*

**Calvert County's 2008 median\* household income  
placed the county 13th on the Forbes.com  
list of America's Richest Counties (March 2010)**

*\* Median is the midpoint between the highest value and the lowest  
value; it is not the average of all the values.*

*A Message From The*  
**Calvert County Board of County Commissioners**



Left to right are Linda L. Kelley, Gerald W. "Jerry" Clark, Wilson H. Parran, Barbara A. Stinnett and Susan Shaw.

**A**s we approach the end of a challenging four-year term, we are proud to present this progress report on county government operations. Here we highlight county accomplishments and detail the progress we have made in managing government operations in a stormy economic climate.

We believe the county has fared well during uncertain times. While other jurisdictions have wrestled with major budget deficits, layoffs, furloughs and service reductions, we have managed to avoid them through conservative financial planning and careful budgeting. At the same time we have been able to make progress on important initiatives.

We value the support we have received from county residents as we have served the community over the past four years. As we work to keep residents informed through the county Web site, electronic newsletter, Comcast channel 6 and other media, we welcome and encourage your feedback on county government operations. Our pledge is to continue to work to maintain the quality of life we enjoy in Calvert County. Thank you.

*Wilson H. Parran, President*  
*Gerald W. "Jerry" Clark, Vice President*  
*Linda L. Kelley*  
*Susan Shaw*  
*Barbara A. Stinnett*

*Calvert County Board of County Commissioners*  
*August 2010*





## 2006-2010 Board of County Commissioners' Priorities

<b>Fiscal Responsibility</b>	.....	<b>5</b>
<b>Public Education</b>	.....	<b>6</b>
<b>Public Safety</b>	.....	<b>7</b>
<b>Growth Management</b>	.....	<b>9</b>
<b>Parks and Recreation</b>	.....	<b>10</b>
<b>Public Infrastructure</b>	.....	<b>12</b>
<b>Economic Development</b>	.....	<b>14</b>
<b>Improved Services</b>	.....	<b>16</b>



# FISCAL RESPONSIBILITY

*The FY 2011 budget is balanced, does not raise tax rates, does not impact county services and avoids county employee layoffs and furloughs.*

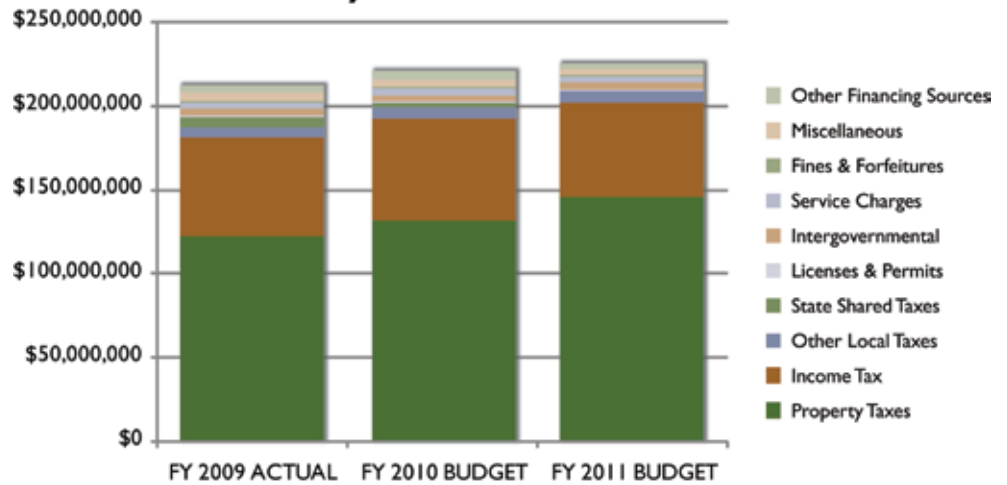
Prudent use of your tax dollars is a top priority of the Board of County Commissioners (BOCC). Managing this responsibility against the needs of the community requires a strong commitment to strict financial planning and expenditure controls. We take the stewardship of your funds seriously and work hard to ensure that the county's fiscal health is stable and our ability to serve you is secure.

We have worked diligently to manage county funds during tough financial times. Even with prudent management, we have not been without fiscal challenges. As we saw local aid from the state drop from a high in FY 2008 of \$7.2 million to \$750,000 in FY 2011, we also saw dramatic decreases in revenue.

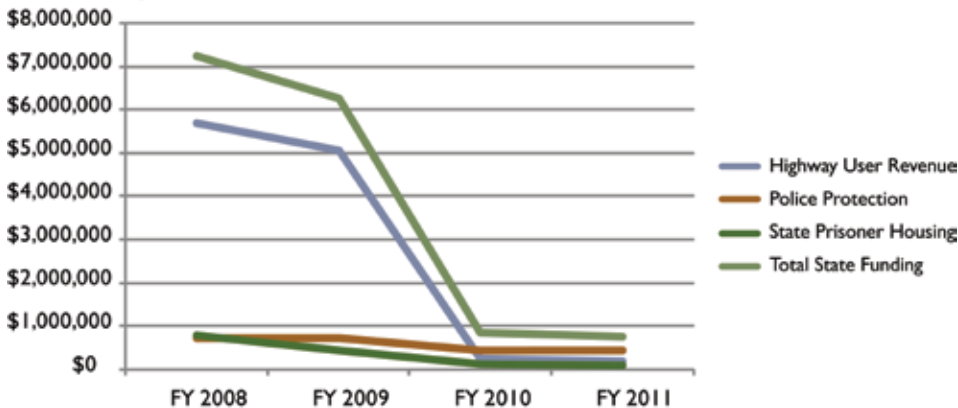
In response, we reduced the FY 2011 General Fund operating budget by four percent and continue to reprioritize. We were able to balance the FY 2011 budget with no impact to county services, job loss or furloughs and without having to raise taxes. Budgets for FY 2010 were prepared with no growth anticipated. For FY 2010, the county adopted a balanced budget totaling \$220.2 million, a 0.5-percent decrease from FY 2009. The FY 2011 budget was adopted at just less than \$225 million, a 2.2-percent increase.

Calvert County has also faced challenges with the funding of retiree benefits for Calvert County Public Schools (CCPS) and county government employees. A 2004 change in accounting rules by the Governmental Accounting Standards Board required local jurisdictions to account for long-term costs associated with retiree health insurance. These benefits are called Other Post Employment Benefits (OPEB). While most jurisdictions are still struggling to meet OPEB requirements, Calvert County took action and placed significant funds in trust. To reduce taxpayer burden, the county and CCPS modified future retiree benefits that resulted in a \$1 million annual reduction in taxpayer cost. Our goal is to gradually absorb the annual cost of OPEB into the county's budget.

**County Revenue Sources**



**State Revenue FY 2008 - FY 2011**



The county remains in excellent financial health and continues to implement sound fiscal policies. With solid reserves, an expanding commercial tax base and effective management practices, the county consistently earns outstanding bond ratings. In fact, in spring 2010 the county received its first AAA rating from Fitch Ratings. We are committed to maintaining this strong financial position.

# PUBLIC EDUCATION



*Our partnership with Calvert County Public Schools  
and the College of Southern Maryland  
continues to ensure high-quality education.*

The BOCC, the Calvert County Board of Education (BOE) and the College of Southern Maryland (CSM) continue to have a strong working relationship to provide quality school infrastructure and funding for education.

To ensure robust public education funding, the BOCC and the BOE continue to support and nurture the educational funding formula which has been extended through 2012. Based on student enrollment, the consumer price index and an adjustment factor for new initiatives, the formula allows the BOCC and the BOE to effectively plan future budgets without uncertainty. This process ultimately benefits our young citizens and our community. It is important to remember that the BOCC sets the local contribution for public education funding each year based on the funding formula. Calvert County Public Schools (CCPS) staff then budgets those funds and negotiates employee contracts with BOE approval.

For K-12 public education, state law requires local government to fund no less than the amount per pupil it provided the previous year; this is referred to as maintenance of effort (MOE). The county has consistently exceeded MOE since inception. For the period FY 2008 through FY 2011, the county exceeded MOE by nearly \$16.3 million.



## Education Accomplishments

- Provided approximately \$404.6 million in operational funds
- Provided \$3 million for construction of the second building at CSM
- Provided \$12.6 million for Calvert Middle School replacement
- Provided \$8.5 million for Barstow Elementary School construction
- Provided \$17 million for Calvert High School

## Results

- In 2009, 100 percent of the seniors in the Class of 2009 met the High School Assessment graduation requirement and the graduation rate increased to 91.99 percent.
- Sixty-five percent of the students enrolled in the Advanced Placement (AP) program earned a score of three or greater on national AP exams in 2009, as compared to the state average of 61 percent.



# PUBLIC SAFETY

*A 100-percent volunteer fire/rescue/EMS service helps meet one of the primary duties of local government — the safety and protection of Calvert County residents.*

The county's Department of Public Safety (DPS) remains steadfast in protecting the community and continually works to provide the highest level of professional service to the public. With continued education and commitment to excellence, public safety personnel save lives, protect property and make a difference as the vital link that keeps our citizens safe.



**An effective high school recruitment program has fueled a steady increase in personnel for Calvert County's all-volunteer fire/rescue/EMS service.**

The Emergency Management Division minimizes the effects of future disasters through mitigation, planning, training and response efforts. The county's planning and community education helps achieve a state of readiness for disasters and emergencies.

Calvert County's fire/rescue/EMS service remains the last 100-percent volunteer system in Maryland. Over 900 volunteers – a 37 percent increase over the last five years – serve our community, saving the county approximately \$19 million annually. To maintain outstanding resources and provide continuous improvement, the BOCC supports incentives to recruit and retain volunteers. Incentives include a scholarship program, day care benefits, Length of Service Awards Program, Annual Volunteer Appreciation Day and local business discounts.

The public's first connection to county emergency services is often through the Calvert Control Center-911. In 2009, the center handled more than 21,000 calls for police, fire and EMS response.

## Public Safety Accomplishments

- **Sheriff's Department Staffing**  
Between FY 2008 and FY 2011, the BOCC increased staffing by 19 sheriff's deputies and four correctional officers.
- **Crime Rate**  
In 2008, Calvert County had the sixth lowest crime rate in Maryland.
- **Mobile Computing for Deputies**  
New mobile computing equipment has been installed in 57 percent of the deputies' vehicles.

*Continued*





- **Public Safety Computer-aided Dispatch and Records Management**

In January 2010, this system was launched to integrate the Calvert County Sheriff's Office and Detention Center, the Department of Technology Services, the Division of Emergency Management, the False Alarm Reduction Unit, the Fire Rescue/EMS Division and the individual volunteer fire/rescue/EMS departments.

- **Annual Volunteer Appreciation Day**  
Calvert County hosted the second Volunteer Appreciation Day in May, 2010, attended by more than 175 volunteers and over 350 family members and guests to celebrate their dedicated service.

- **CodeRED Emergency Notification System**

This phone notification system, used to notify citizens in emergencies, was upgraded to include text messaging and e-mail notification capabilities. Citizens are encouraged to register for this free service by visiting [www.co.cal.md.us](http://www.co.cal.md.us).

- **First Responder Recruitment**

In conjunction with Calvert County Public Schools, the county continues to participate in a high school fire/rescue/EMS program where students can take courses during high school. Over 75 students have chosen this career path and approximately 60 of the graduates are still active in Calvert County as volunteers.

- **New Hazardous Materials Response Facility**

The county utilized state homeland security funds to equip and house the Hazardous Materials Response Team.

- **Emergency Operations Center Renovations**

Technology upgrades provide responders with a more functional and efficient operations layout.

- **Enhanced 911 System**

The upgrade was funded by the Emergency Number Systems Board, saving citizens approximately \$2 million.

- **Advanced Life Support Facility**

A facility to be utilized by the Calvert Advanced Life Support unit was secured and renovated.

- **Animal Control**

The county enacted a comprehensive ordinance for the safe and humane treatment and control of animals, and added resources to this program.



County public safety initiatives include a new Hazardous Materials Response Team facility and the Annual Volunteer Appreciation Day, below.



# GROWTH MANAGEMENT

*Calvert County is a national leader in land preservation, promoting sustainable development and preserving quality of life.*

One of the primary goals of this BOCC is to manage growth in a way that is healthy for our community. Growth management in Calvert County is accomplished in a variety of ways, with the ultimate goal of ensuring that we are able to maintain services, protect the rural character of our community and preserve our pristine natural open spaces and shorelines.

Our growth management techniques are largely governed by the Calvert County Comprehensive Plan. The goal is to maintain and/or improve the quality of life for our citizens and is used as a guide when evaluating proposed projects or changes to the Zoning Ordinance.

## Growth Management Goals

- Promote sustainable development
- Provide for safety, health and education
- Encourage a stable and enduring economic base
- Preserve the natural, cultural and historic assets of Calvert County

## Growth Management Accomplishments

- **Population Growth**  
Annual population growth is projected to remain at or below one percent, thereby limiting school and infrastructure costs. Population projections for 2020 were reduced from 122,000 to 96,000, a 21-percent reduction.
- **Residential Permits**  
The number of residential permits issued is stabilizing from a recent decline, resuming a manageable growth rate.
- **Land Preservation**  
More than 27,000 acres, or 21 percent of the county's land area, is permanently protected. The county's goal is the protection of 40,000 acres or 31 percent of land area.



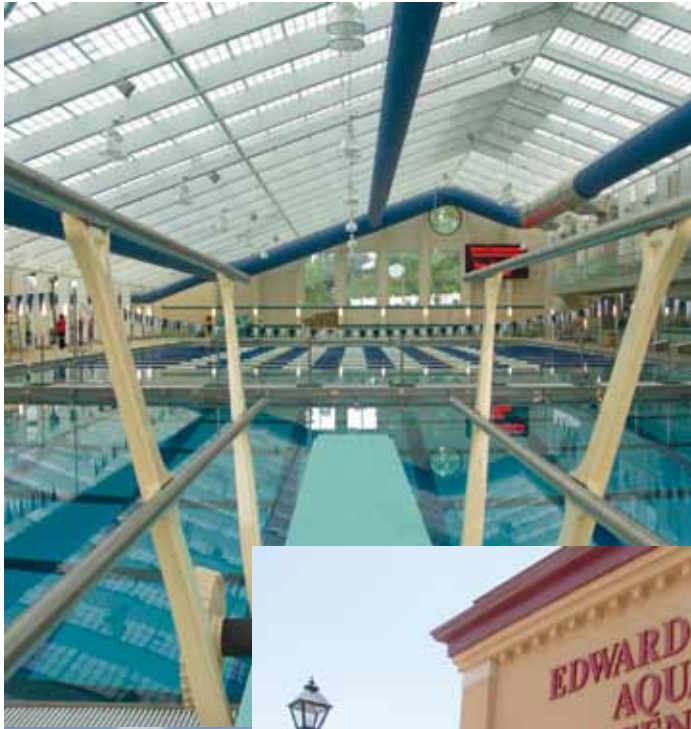
The 196-acre Biscoe Gray farm, acquired by the county in 1996, preserves land while promising future educational opportunities and planned riding trails.



# PARKS AND RECREATION



*Thousands of county residents  
take part in recreation programs each year  
to stay healthy, learn new things and have fun.*



The county celebrated the opening of the Edward T. Hall Aquatic Center in June 2010.



We have long believed in the value of recreation programs to enhance quality of life and have ensured that the county budget supports these efforts.

The county offers more than 1,900 programs for all ages and serves more than 40,000 participants annually. Activities include arts and crafts, dance, education and development, fitness and sports, workshops, trips, special events and camps. Also included are specialized programs for those with special needs. County recreation facilities encompass more than 40 multi-use fields, tennis courts, basketball courts, playgrounds, dog parks at Grays Road and Dunkirk District Park, a skate park, picnic areas and community centers.

All recreation programs and several recreational facilities operate on a self-sustaining basis from revenues generated from collected fees. For FY 2011, these self-sustaining funds are the Chesapeake Hills Golf Course fund at \$1.06 million and the Parks and Recreation Fund at \$3.07 million, which covers recreation programs, Breezy Point Beach and Campground, the Marley Run concession stand, the Cove Point Family Aquatic Center and the Edward T. Hall Aquatic Center. The total FY 2011 Parks and Recreation operating budget is nearly \$7.6 million, with approximately half of the funding derived from user fees.



## Parks & Recreation Accomplishments

### ■ Aquatics

- Opened the Edward T. Hall Aquatic Center, the county's first indoor aquatic center
- Renovated Kings Landing Pool

### ■ Golf

- Purchased Chesapeake Hills Golf Course to maintain a public recreation facility and prevent conversion of the course to high-density residential development

### ■ Parks

- Completed construction of three fields, a playground, restroom facilities and parking at Cove Point Park
- Completed construction of four tennis courts at Hallowing Point Park
- Renovated tennis courts at Dunkirk District Park
- Constructed a new dog park at Dunkirk District Park
- Began construction of Solomons Town Center Park
- Renovated the electrical system at Breezy Point Beach and Campground

### ■ Fields

- Completed Hall Property addition of six fields and parking at Hallowing Point Park
- Added new restrooms to BGE Field
- Installed irrigation on Field #3 at Marley Run
- Re-lighted Field #3 and converted Fields 7-8-9 to Bermuda grass at Hallowing Point Park
- Constructed a new multi-purpose field with parking at Dunkirk District Park



After the groundbreaking, right, construction is underway at the Solomons Town Center Park while improvements continue at Chesapeake Hills Golf Course, below.



# PUBLIC INFRASTRUCTURE



*County public works projects contribute to the safety of our roadways and our water and sewer systems and strengthen our environmental stewardship.*

Calvert County's roadways and water and sewer systems make up the backbone of our community's infrastructure. A top priority of the BOCC is a seamless and coordinated transportation system. Work has been completed on several projects and continues on others in an effort to ease congestion and increase public safety.

The BOCC also continues to focus on improvements to public water and sewer systems. The county oversees the operation of 21 water supply systems, 11 sewer systems and nine wastewater treatment plants with the goal of providing the highest quality and maintaining regulatory compliance.

## Public Infrastructure Accomplishments

### ▪ Roads

- Completed major portions of the Prince Frederick Loop Road, completed the Southern Connector Road in Lusby and completed the Solomons Roundabout
- Took over maintenance duties for Greenwood Avenue from 8th Street to 12th from the Town of North Beach and re-graded and paved the section for improved drainage
- Completed safety improvements to the Chapline Place roundabout, with 80 percent of the financing coming from state transportation funds
- Absorbed Baden Drive in Huntingtown into the county's road system, brought it to county standards and completed the project \$10,000 below budget



**Recently completed bridge projects include Chaneyville Road, above, and Stoakley Road.**



Federal stimulus funds supported county road resurfacing projects, left, while work was completed on a Chesapeake Hills Golf Course pond dam, below.



▪ **Roads, continued**

- Began resurfacing 4.3 miles of county roads using \$1.34 million in American Recovery & Reinvestment Act (ARRA) funds; the following road sections are part of the project:
  - 5th street in North Beach from Boyd's Turn Road to Greenwood Avenue
  - Brickhouse Road from Ward Road to 900 feet south of Chaney Road
  - Emmanuel Church Road from Stinnett Road to Wilson Road
  - Huntingtown Road from Hunting Creek Road toward Holland Cliffs Road
- Started the process for drainage and safety improvements to Boyd's Turn Road and Brickhouse Road/MD Route 260
- Installed traffic signal on Route 231 at the College of Southern Maryland Prince Frederick Campus
- Replaced bridges on Chaneyville Road and Stoakley Road

▪ **Water and Sewer**

- Completed repairs to deteriorated sewer lines beneath Church Street and Main Street in Prince Frederick
- Commenced plans for a new well and one-million-gallon water tower to serve the Prince Frederick water system, with completion due by December 2011
- Re-engineered elements of the Marley Run Wastewater Treatment Plant and began construction on plant improvements
- Began designs for a new well and connection of the Chesapeake Heights and Dares Beach water systems to improve water quality and system performance

▪ **Other Improvements**

- Designed and built a new drainage system to handle storm runoff in North Beach, including the installation of nearly a mile of storm drain pipe, inlets and curbing
- Constructed a new crossing and riser at a Chesapeake Hills Golf Course pond to strengthen an existing dam

**Work on the Marley Run Wastewater Treatment Plant will improve performance of the facility.**



# ECONOMIC DEVELOPMENT



*Calvert County's consistent economic development policies have engendered a robust business climate and revenues to help support county services.*

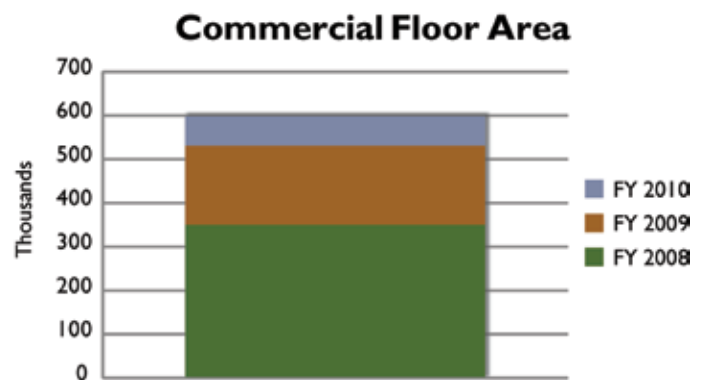
The county's quality of life is in many ways dependent upon local economic conditions. We continue to promote a positive business environment that fosters strong commercial investment and business activities. Through our economic development program, our goal is to improve our community's economic well being, create and retain jobs and increase the commercial tax base.

Consistent policies have resulted in strong economic performance in Calvert County, even during an economic downturn. We realize that every county business plays an essential role. The county's business retention and expansion strategy supports the success of businesses through a variety of services and resources including free Web marketing assistance and online classifieds, on-site business counseling through the Small Business Development Center and many others.



## Economic Development Accomplishments

- Between FY 2008 and FY 2010, the county's commercial tax base increased by \$528.2 million or 77 percent. Approximately \$360 million of that amount is related to the state's reclassification of Calvert Cliffs Nuclear Power Plant from public utility to commercial real property.
- Commercial floor area increased by 596,000 square feet with an estimated capital investment of \$82.4 million between FY 2008 and FY 2010.
- From 2007 to 2009 the business base increased by 741 new businesses, or 15.9 percent, for a total of 5,402 businesses.
- For calendar year 2009, Calvert County's unemployment rate was 5.9 percent, well below the Maryland rate of 6.8 percent and the national rate of 9.3 percent.
- Between calendar years 2007 and 2008 tourism expenditures increased by \$4.4 million or 3.2 percent while tourism jobs increased by 9.5 percent.
- Between FY 2008 and FY 2010, visitation to Calvert County increased by 5.6 percent or by 22,872 visitors.



**Calvert County's commercial sector has continued steady growth despite the effects of the recession.**

- The 92-acre Patuxent Business Park (PBP) in Lusby was set aside for a variety of uses including Class A office and flex space. PBP, the county's last large-scale tract of light industrial property, will capture future business growth in a comprehensively planned manner. Development of this property remains a long-term priority.

Capital investment in the county was led by the expansion of the Dominion Cove Point facility, which increased storage and production capacity by nearly 80 percent.



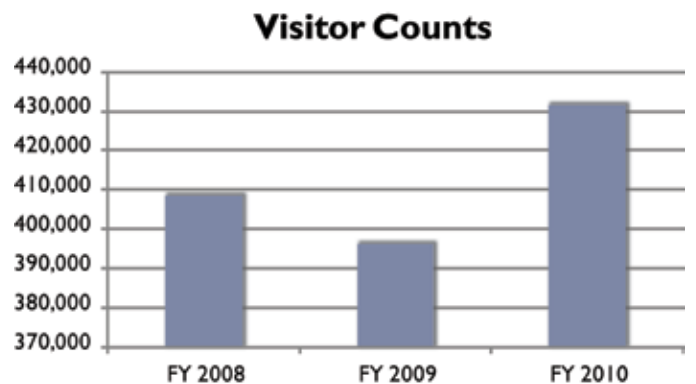
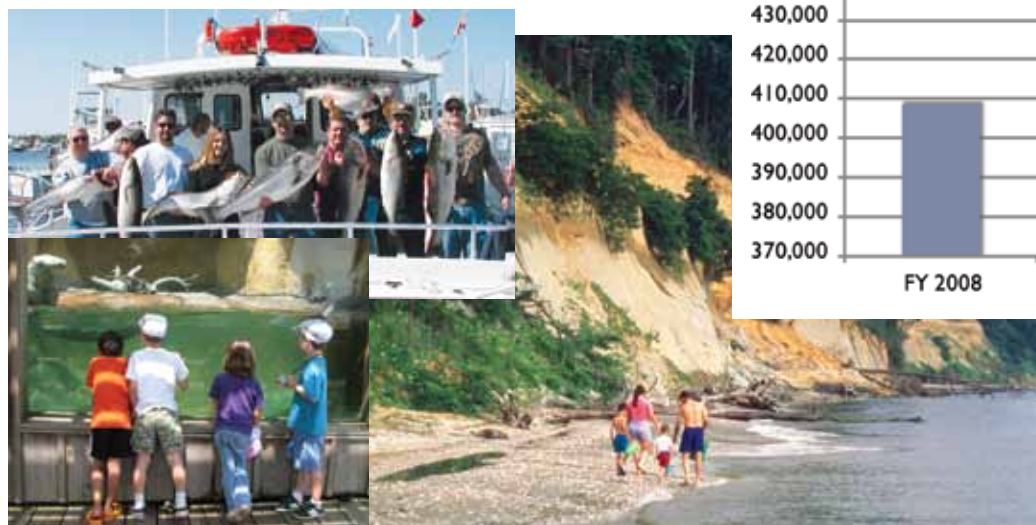
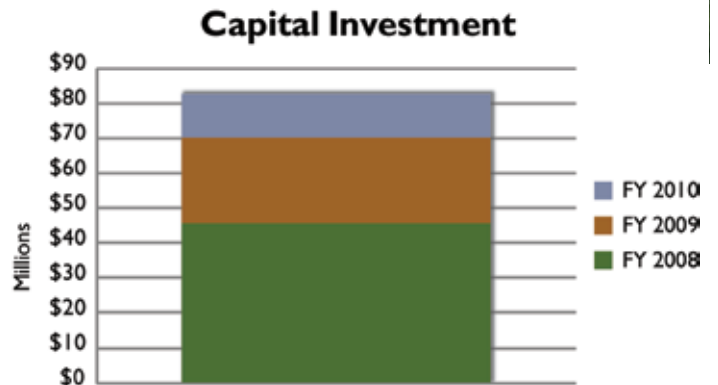
- Completion of the Dominion Cove Point expansion is projected to add nearly \$8 million in FY 2011 tax revenue, for a total close to \$14 million annually.

- The Department of Economic Development continued to act as a single point of contact for all utilities and utility projects.

- County online resources developed for businesses include:

- The Internet-based eMaryland Marketplace, adopted by the county's Purchasing Office to give greater vendor access to Calvert County government bidding opportunities
- The new Business Start-up, Expansion and Relocation Guide offering a roadmap for navigating a successful business launch
- Calvertprospector.com, an interactive Internet mapping program that provides enhanced economic development and site selection services
- Business Tools for Tough Times, a compilation of free resources for businesses weathering the economic downturn

- The county completed an updated Target Market Industries analysis in 2008, identifying the most feasible potential businesses based on demographics, labor force availability, quality of life and desirability to the community.



Visitors continue to flock to Calvert County for its fossil hunting, charter fishing, museums and a host of other attractions that make the county a great destination.

# IMPROVED SERVICES



*County government touches people's lives in many ways through programs and services that support housing, healthcare, transportation and more.*

**W**e believe it is essential to continually improve county services and meet new needs, even in challenging economic times. Through prudent use of tax dollars and by leveraging available resources, we have been able to offer important programs to Calvert County citizens and pursue technology upgrades to maximize the efficiency of county government.

## ■ **Housing**

A recently instituted program, House Keys 4 Employees (HK4E), is a partnership program with Maryland that provides local workers who are first-time homebuyers with down payment and closing cost assistance. Since inception the program has assisted 28 county residents including teachers, law enforcement officers and fire/rescue/EMS personnel.

## ■ **Public Transportation**

The Calvert County public transportation system provides safe, dependable and responsive service to meet the needs of county residents. The service provides an average of 134,000 passenger trips per year, with approximately 456,000 service miles traveled. In July 2010, all vehicles were equipped with new electronic fare boxes that quickly and accurately collect fares and issue change cards, transfer tickets and fare cards.

## ■ **Senior Citizen Services**

The county Office on Aging continues to expand its innovative program offerings. Highlights include:

- Balanced lunches are offered Monday through Friday at all three senior centers, and the county's homebound seniors can receive daily lunches delivered by Meals on Wheels volunteers. This popular program has grown nine percent from FY 2007 through FY 2009, with 51,454 meals served through Meals on Wheels and Eating Together in FY 2009.
- The internationally recognized Intergenerational Summer Camp is held annually at Calvert Pines Senior Center and the Living Well chronic disease management program is held throughout the county.



Federal stimulus funds were used to install new electronic fare boxes in several county buses.



Calvert County senior services include the award-winning Intergenerational Summer Camp, far left, and many other engaging programs.



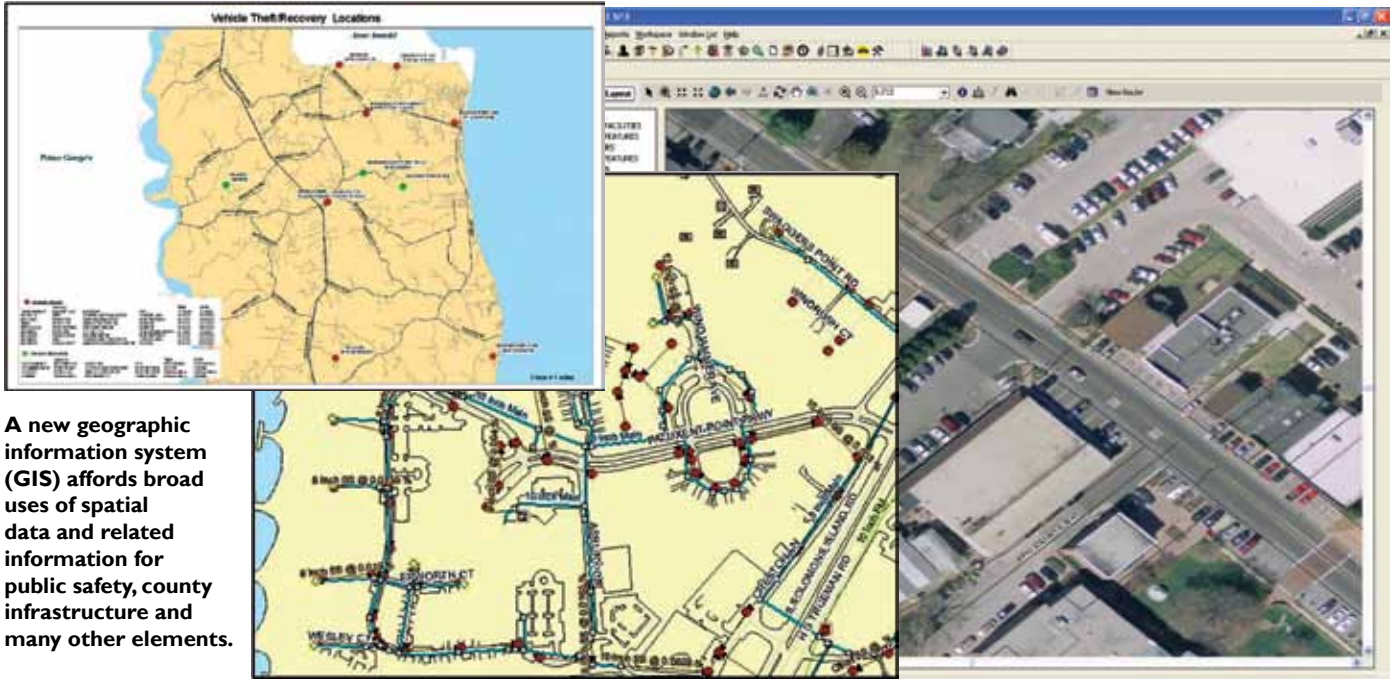
- The AARP Tax-Aide Program trains volunteers to prepare and e-file tax returns during the annual tax season.
- As part of Maryland Law Day, seniors can receive free legal assistance and preparation of advanced directives.
- Social services assistance is available to seniors and their caregivers at all senior centers. Services include assistance in applying for energy assistance, food stamps, pharmacy assistance and Medicaid and the Senior Health Insurance Program. Other services include a long-term care ombudsman and support groups for caregivers and those with special needs.
- A Maryland Department of Aging grant supports efforts to increase senior awareness of health care fraud.
- Outreach activities have been increased to help Medicare beneficiaries understand the Medicare Part D Prescription Drug Program.
- In response to citizen concerns, local access to Social Security Administration (SSA) information and retirement/disability application assistance was expanded through the installation of an interactive kiosk located at the Prince Frederick Library. This kiosk connects citizens to an SSA representative at the main office twice a week in addition to monthly face-to-face hours at the Calvert Pines Senior Center.
- Federal stimulus funding helps support emergency preparedness education and supplies emergency shelf-stable meals to all senior center participants and home-delivered meal clients.

■ **Prescription Drug Discount Program**

Launched in 2009, this free program for Calvert County residents provides the ability to purchase prescription medications at a pre-negotiated discount from local pharmacies. The program is most beneficial to those without insurance or prescription coverage. The discount can also be applied for prescriptions that are excluded from regular insurance coverage. During FY2010, almost 3,000 prescriptions received discount pricing, saving citizens approximately \$39,700. Cards are available at all Calvert County libraries, senior centers, the Health Department and the county Department of Community Resources office.



*Continued*



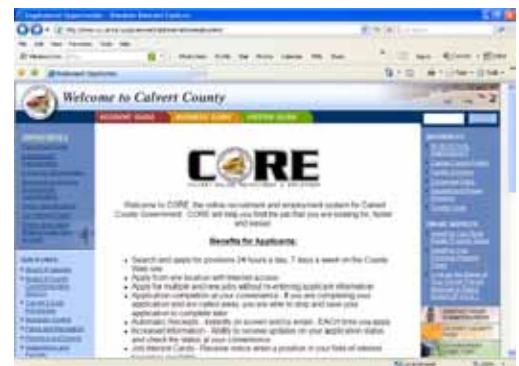
A new geographic information system (GIS) affords broad uses of spatial data and related information for public safety, county infrastructure and many other elements.

■ **Parker’s Creek and Johnson Acres Community Improvements**

These communities struggled with the failure of their respective private water systems built in the 1970s and 1980s. Residents approached the BOCC for assistance when they were unable to fund costly repairs. The Department of Community Resources organized neighborhood meetings and assisted residents with the coordination of local and state agency requirements to transition to individual wells. Limited-income residents were referred to a state loan program to pay for their new wells and assistance was provided to help residents with the applications and documents needed to complete the project. In all, 24 new wells were placed in service.

■ **County Government Efficiency Initiatives**

- To reduce energy usage, the county implemented measures including new thermostat settings in county buildings, interior lighting changes, the powering down of office equipment and the installation of reflective roof coverings. Winter electricity usage dropped 18 percent and the county cut its electricity costs in one month by nearly \$17,500 for 10 buildings when comparing December 2008 and December 2009 bills.
- A shared wireless infrastructure between libraries, schools and county government facilities resulted in major savings in recurring costs, improved bandwidth and the ability to add on new locations with ease.
- A new geographic information system (GIS) links the entire county government organization so that users can manage spatial data and related information for a large variety of public needs such as emergency dispatching, criminal investigations, environmental impact assessments, developing recreational opportunities and planning for new development.
- In 2009, the Personnel Office streamlined the county government employment process through implementation of Calvert Online Recruitment and Employment (CORE), a secure automated application system. With CORE, applicants can apply online 24 hours a day, seven days a week, track all applications submitted and maintain their data online for future use.



The county’s new online employment system streamlines the application process for county jobs.



## Board of County Commissioners

Courthouse  
175 Main Street  
Prince Frederick, MD 20678  
410-535-2160 or 301-855-1243  
[www.co.cal.md.us](http://www.co.cal.md.us)

### COUNTY DIRECTORY

#### County Administrator

Terry L. Shannon  
410-535-1600, Ext. 2200  
[shannotl@co.cal.md.us](mailto:shannotl@co.cal.md.us)

#### Community Resources

Maureen T. Hoffman, Director  
410-535-4370 or 410-257-1947  
[Community.resources@co.cal.md.us](mailto:Community.resources@co.cal.md.us)

#### Economic Development

Linda S. Vassallo, Director  
410-535-4583 or 800-331-9771  
[vassalls@co.cal.md.us](mailto:vassalls@co.cal.md.us)

#### Finance and Budget

Tim Hayden, Director  
410-535-1600, Ext. 2283  
[haydent@co.cal.md.us](mailto:haydent@co.cal.md.us)

#### General Services

V. Wilson Freeland, Director  
410-535-1600, Ext. 2326  
[GenSvcs@co.cal.md.us](mailto:GenSvcs@co.cal.md.us)

#### Personnel

Gail Bourdon, Director  
410-535-1600, Ext. 2358  
[Personnelmail@co.cal.md.us](mailto:Personnelmail@co.cal.md.us)

#### Planning and Zoning

Greg Bowen, Director  
410-535-1600, Ext. 2332  
[PZ@co.cal.md.us](mailto:PZ@co.cal.md.us)

#### Public Safety

Jacqueline K. Vaughan, Acting Director  
410-535-1600, Ext. 2303  
[ps\\_management@co.cal.md.us](mailto:ps_management@co.cal.md.us)

#### Public Works

Terry P. Carlson, Director  
410-535-2204  
[Public.Works@co.cal.md.us](mailto:Public.Works@co.cal.md.us)

#### Technology Services

Joseph Klausner, Director  
410-535-1600, Ext. 2511  
[klausner@co.cal.md.us](mailto:klausner@co.cal.md.us)

### INDEPENDENT AGENCIES

#### Calvert County Election Board

[www.co.cal.md.us/government/elections/](http://www.co.cal.md.us/government/elections/)  
410-535-2214 or 301-855-1376

#### Calvert County Public Schools

[www.calvertnet.k12.md.us](http://www.calvertnet.k12.md.us)  
410-535-1700

#### Calvert County Health Department

[www.calverthealth.org](http://www.calverthealth.org)  
410-535-5400 or 301-855-1353

#### Calvert County Sheriff's Office

[www.calvertcountysheriff.us](http://www.calvertcountysheriff.us)  
410-535-2800 or 301-855-1194

#### Calvert Library

[www.calvert.lib.md.us](http://www.calvert.lib.md.us)  
410-535-0291 or 301-855-1862

Board of County Commissioners  
Courthouse  
175 Main Street  
Prince Frederick, MD 20678

Presorted  
Standard  
US POSTAGE  
PAID  
Prince Frederick, MD  
Permit No. 36

# POSTAL PATRON

